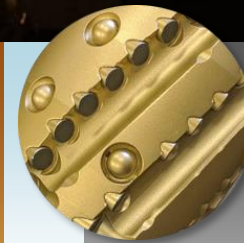


DRILLING TOOLS[®]

INTERNATIONAL

Investor Presentation

Summer 2024



www.drillingtools.com

Forward Looking Statements

General: Drilling Tools International Corporation ("DTI") is making this presentation available in connection with the release of its financial results for the three months ended March 31, 2024. The information contained in this presentation does not purport to be all-inclusive or to contain all information that prospective investors may require. Prospective investors are encouraged to conduct their own analysis and review of information contained in this presentation as well as important additional information through the Securities and Exchange Commission's ("SEC") EDGAR system at www.sec.gov and on our website at www.drillingtools.com.

Forward-Looking Statements: This presentation and the oral statements made in connection herewith include "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. DTI's actual results may differ from its expectations, estimates and projections, and, consequently, you should not rely on these forward-looking statements as predictions of future events. The words "anticipate," "believe," "continue," "could," "estimate," "expect," "intends," "may," "might," "plan," "possible," "potential," "predict," "project," "should," "will," "would" and similar expressions may identify forward-looking statements, but the absence of these words does not mean that a statement is not forward looking. These forward-looking statements include, but are not limited to, statements regarding DTI and its management team's expectations, hopes, beliefs, intentions or strategies regarding the future. In addition, any statements that refer to projections, forecasts or other characterizations of future events or circumstances, including any underlying assumptions, are forward-looking statements. Forward-looking statements in this presentation may include, for example, statements about: (1) the demand for DTI's products and services, which is influenced by the general level activity in the oil and gas industry; (2) DTI's ability to retain its customers, particularly those that contribute to a large portion of its revenue; (3) DTI's ability to remain the sole North American distributor of the Drill-N-Ream; (4) DTI's ability to employ and retain a sufficient number of skilled and qualified workers, including its key personnel; (5) DTI's ability to market its services in a competitive industry; (9) DTI's ability to execute, integrate and realize the benefits of acquisitions, and manage the resulting growth of its business; (6) potential liability for claims arising from damage or harm caused by the operation of DTI's tools, or otherwise arising from the dangerous activities that are inherent in the oil and gas industry; (7) DTI's ability to obtain additional capital; (8) potential political, regulatory, economic and social disruptions in the countries in which DTI conducts business, including changes in tax laws or tax rates; (9) DTI's dependence on its information technology systems, in particular Customer Order Management Portal and Support System, for the efficient operation of DTI's business; (10) DTI's ability to comply with applicable laws, regulations and rules, including those related to the environment, greenhouse gases and climate change; (11) DTI's ability to maintain an effective system of disclosure controls and internal control over financial reporting; (12) the potential for volatility in the market price of DTI's common stock; (13) the impact of increased legal, accounting, administrative and other costs incurred as a public company, including the impact of possible shareholder litigation; (14) the potential for issuance of additional shares of DTI's common stock or other equity securities; (15) DTI's ability to maintain the listing of its common stock on Nasdaq; and (16) other risks and uncertainties separately provided to you and indicated from time to time described in filings and potential filings by DTI with the SEC. These forward-looking statements are based on DTI management's current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events. DTI cautions that the foregoing list of factors is not exclusive and not to place undue reliance upon any forward-looking statements, including projections, which speak only as of the date made. You should also carefully consider the risks and uncertainties described and the information presented in DTI's current annual report on Form 10-K filed March 28, 2024 and in subsequent quarterly and annual reports filed with the SEC. These filings or potential filings may identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements referred hereto. DTI undertakes no obligation to and accepts no obligation to release publicly any updates or revisions to any forward-looking statements or to reflect any change in its expectations or any change in events, conditions or circumstances on which any such statement is based, except as required by law.

Industry, Market Data and Partnerships: In this presentation, DTI relies on and refers to certain information and statistics regarding the markets and industries in which DTI competes. Such information and statistics are based on management's estimates and/or obtained from third-party sources, including reports by market research firms and company filings. While DTI believes such third-party information is reliable, there can be no assurance as to the accuracy or completeness of the indicated information. DTI has not independently verified the accuracy or completeness of the information provided by the third-party sources.

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DTI is a Leading Rental Provider of Mission Critical Drilling Tools

A platform developed and designed to keep up with ever-changing customer needs

65,000+

DTI manages & maintains a fleet of over 65,000 rental tools and drilling equipment

Global

DTI has sales and distribution channels across North America, Europe and the Middle East

~40 years

DTI's history began in 1984 with the founding of Directional Rentals, an equipment provider to offshore drillers

5 Product Lines

DTI's differentiated product lines include Directional Tool Rentals, Wellbore Optimization Tools, Premium Tools, Deep Casing Tools and Other Products

Broad Footprint

DTI operates from 16 service and support centers across North America and maintains 7 international service and support centers

Permian

DTI has extensive operations across the prolific Permian Basin

35,840 SF

DTI operates a 35,840 sq. ft. manufacturing & repair facility in Louisiana

\$152 Million

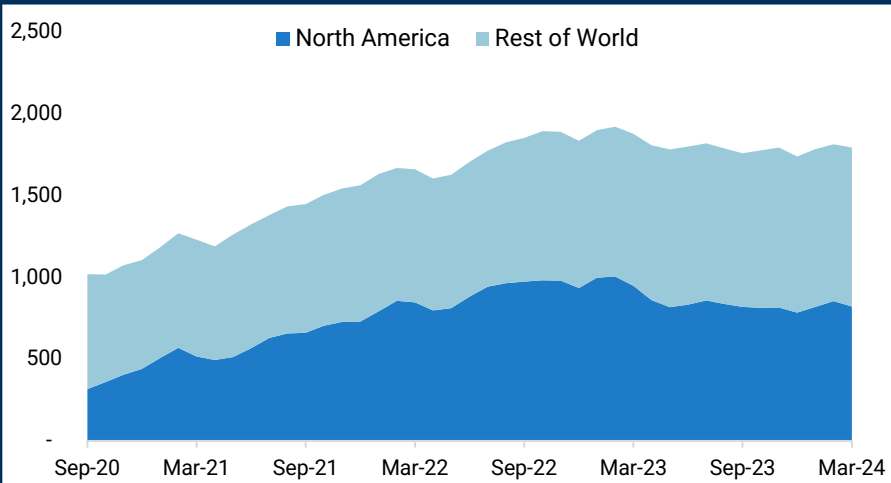
DTI's 2023 revenue reflects broad scope and scale



Significant Industry Tailwinds & Supportive Macro Backdrop

A combination of commodity prices, rig count and capital spending creates a highly constructive market backdrop

Historical Rig Count⁽¹⁾



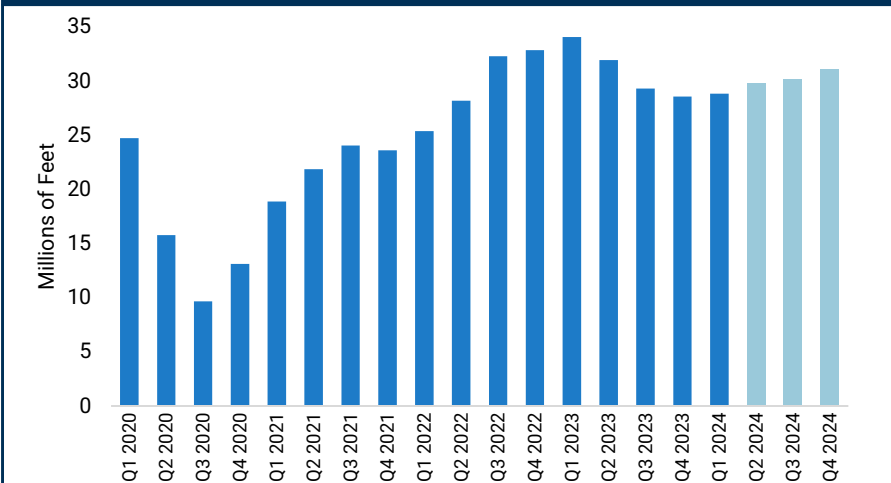
Industry Analysis⁽²⁾

Drilling Tools Market to Grow from \$7.85 Billion in 2023 to \$11.01 Billion by 2029.

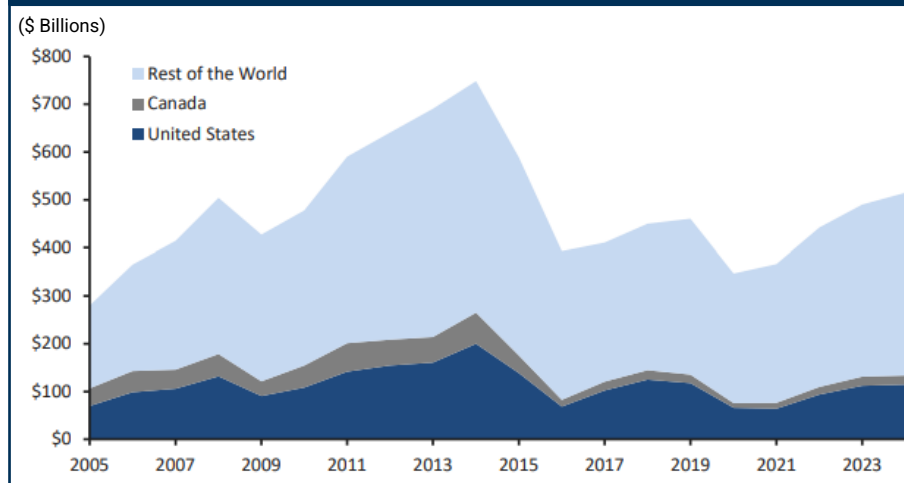
Demand for High-Performance Drilling Tools Soars as Oil and Gas Companies Reshaping the Market Expansion.

- Arizton Advisory and Intelligence

Historical Feet Drilled⁽³⁾



E&P Capital Spending⁽⁴⁾



1) Baker Hughes

2) Arizton Advisory and Intelligence

3) Spears Directional Drilling Market Report – Q1 2024. Only includes number of feet drilled through reservoir rock, excludes vertical part of well

4) Evercore ISI 2024 Global E&P Spending Outlook

2024 Financial Outlook

Poised for continued organic and inorganic growth

- ✓ DTI expects North American rig count to remain relatively flat throughout 2024, after a 20% decline in 2023
- ✓ FY 2024 guidance includes estimated contributions from Deep Casing Tools
- ✓ Guidance below **does not** include Superior Drilling Products. DTI will update guidance for estimated contributions from SDP once the deal closes.

Key Guidance Summary

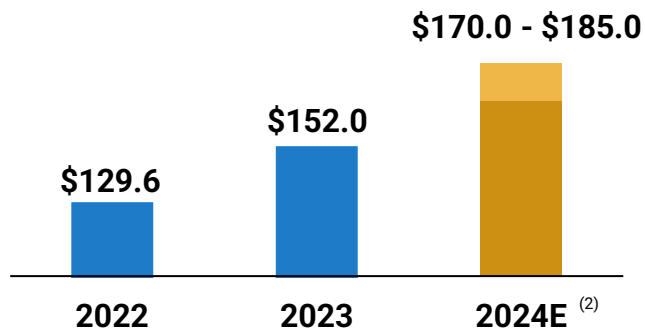
(\$ thousands)	FY 2024 Guidance		
Revenue	\$170,000	-	\$185,000
Adjusted EBITDA⁽¹⁾	\$50,000	-	\$58,500
Adjusted Net Income⁽¹⁾	\$15,600	-	\$21,900
Adjusted Free Cash Flow⁽¹⁾⁽²⁾	\$20,000	-	\$25,500

- 1) Adjusted EBITDA, Adjusted Net Income and Adjusted Free Cash Flow are non-GAAP financial measures. See "Non-GAAP Financial Measures" in the appendix for reconciliations to the most directly comparable financial measures calculated and presented in accordance with U.S. generally accepted accounting principles ("GAAP").
- 2) Adjusted Free Cash Flow defined as Adjusted EBITDA less Gross Capital Expenditures

Sustainable Growth – Executing on Plan

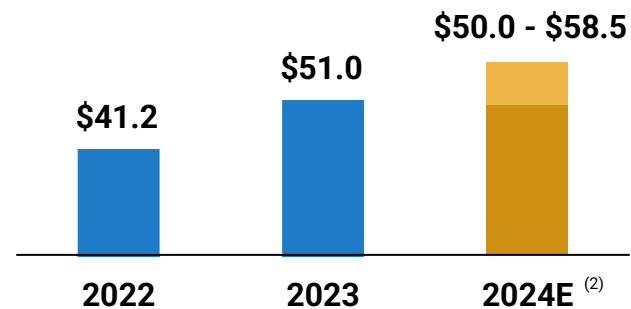
Revenue

(\$ in millions)



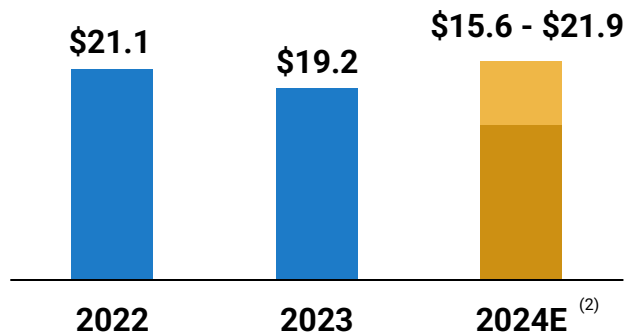
Adjusted EBITDA ⁽¹⁾

(\$ in millions)



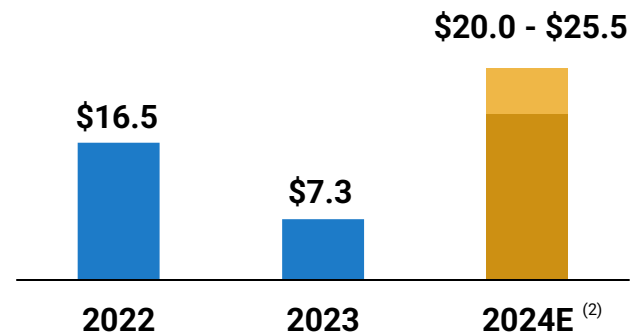
Adjusted Net Income ⁽¹⁾

(\$ in millions)



Adjusted Free Cash Flow ⁽¹⁾

(\$ in millions)

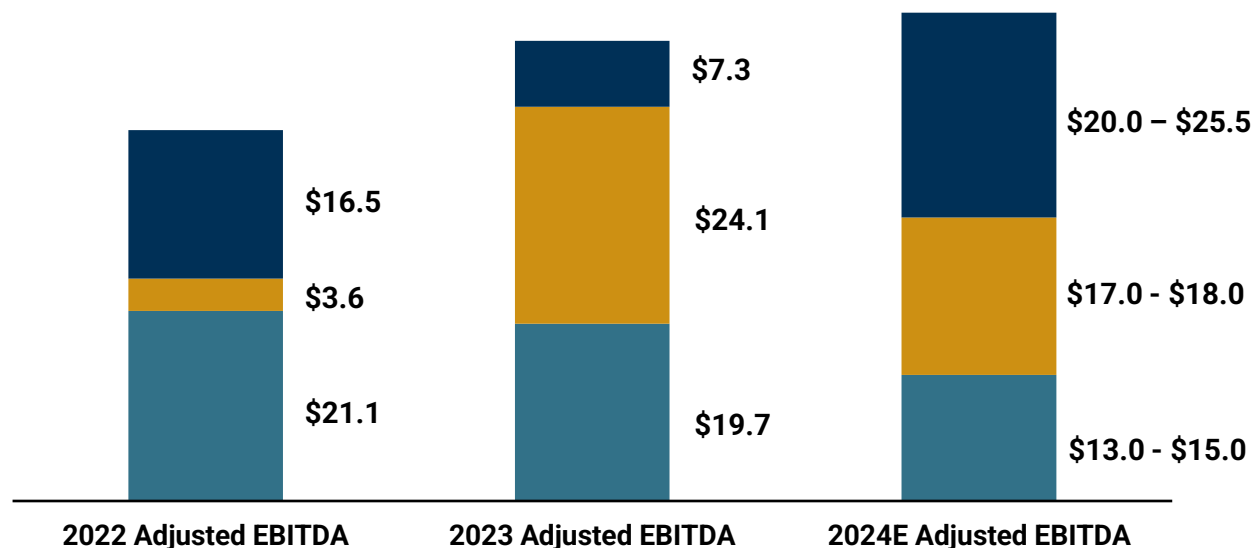


Components of Adjusted EBITDA

Increased Growth Capital spending in 2023 now supports stronger Adj. Free Cash Flow in 2024+

Smart Capital Expenditures

(\$Millions)



■ Maintenance CapEx ■ Growth CapEx ■ Adjusted Free Cash Flow

	2022	2023	2024E
Maintenance CapEx % of Revenue ⁽²⁾	16%	13%	~8%
Growth CapEx % of Revenue ⁽²⁾	3%	16%	~10%
Adj. Free Cash Flow % of EBITDA ⁽¹⁾	40%	14%	40%-44%

Commentary

Adj. Free Cash Flow⁽¹⁾ can be directly influenced by Growth CapEx strategy

Growth CapEx is company funded and increased as a percentage of revenue in 2023 which supports stronger 2024+ adj. free cash flow

Maintenance CapEx is funded by tool recovery revenue and is relatively steady-state as a percentage of total revenue

Source: Company financials and management estimates.

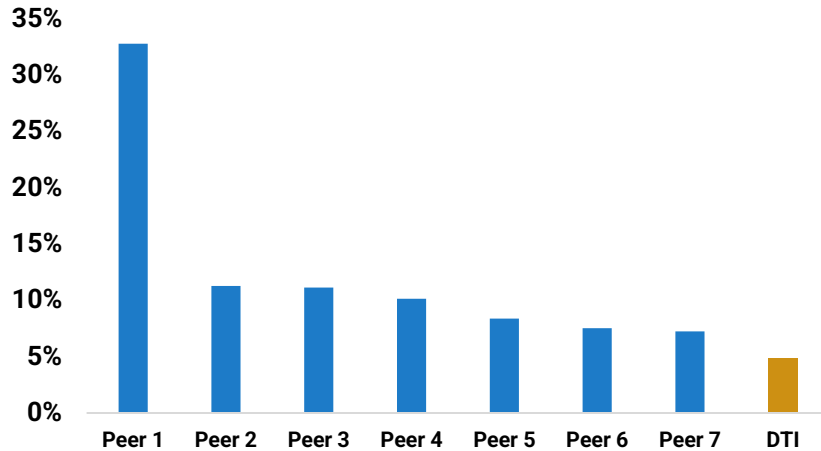
2024E represents the Company's outlook as of May 9, 2024 shown on page 4

1) Adjusted Free Cash Flow defined as Adjusted EBITDA less Gross Capital Expenditures

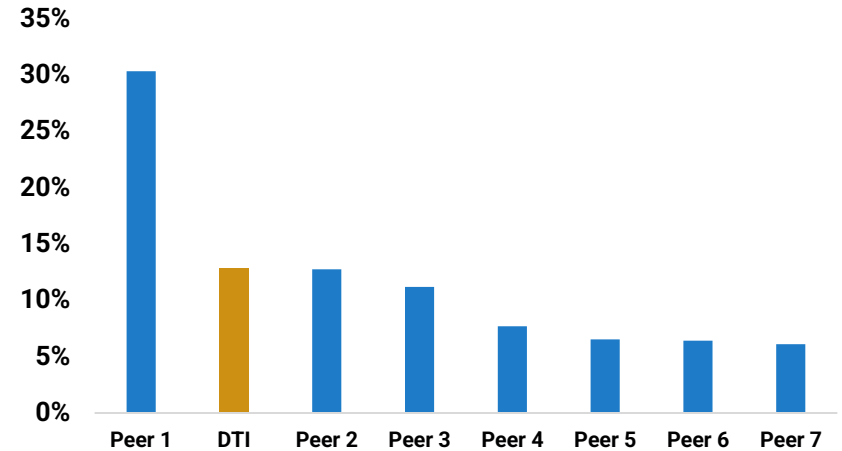
2) Maintenance and Growth percentages for FY 2024 represents the current forecasted split as of May 9, 2024

Peer Adj. Free Cash Flow Margin⁽¹⁾ Comparisons

2023 Actual



2024 Estimates⁽²⁾



Tool recovery revenue, also known as lost or damaged equipment charges, allows DTI to sustain its fleet, maintain relevant tools and technology, and generate positive adjusted free cash flow throughout industry cycles.

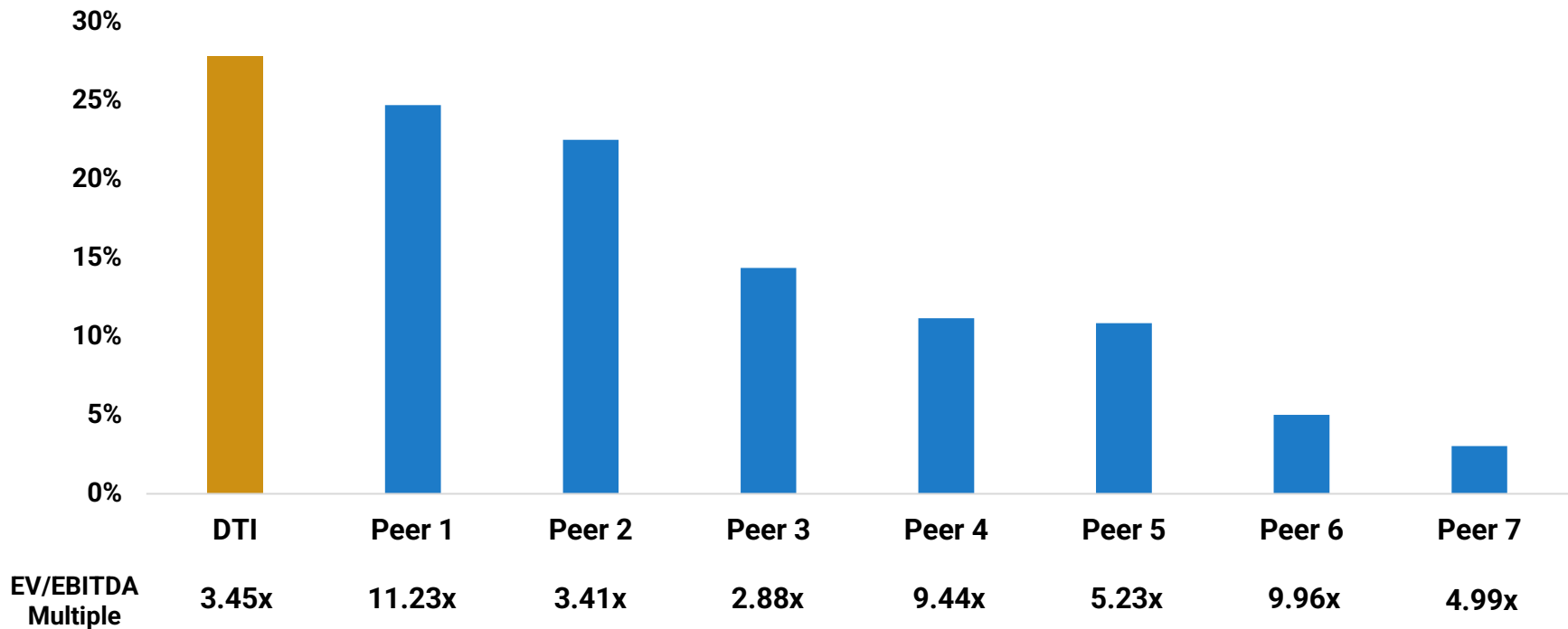
Peer group includes BKR, BOOM, OIS, RES, RNGR, WHD, and XPRO

1) Adjusted Free Cash Flow Margin is defined as Adjusted EBITDA less Gross Capital Expenditures divided by Total Revenue

2) Uses midpoint of DTI's 2024 guidance and FY24 consensus estimates for peer group

Peer Leading Return on Capital Employed (ROCE)

2023 Actual





DRILLING TOOLS[®]
INTERNATIONAL

About Us

A Market Leader in Downhole Tools for the Oil & Gas Industry

A highly competitive suite of differentiated products

Core Product and Service Offering



Directional Tools Rental

61% of 2023 Revenue

- Rental tools used in bottom hole assemblies (“BHA”) adjacent to the drill bit
- More than 30 categories of tools



Wellbore Optimization Tools

17% of 2023 Revenue

- Drill-N-Ream™, a proprietary and patented wellbore conditioning tool
- Emerging products in 2024 will include RotoSteer™



Premium Tools

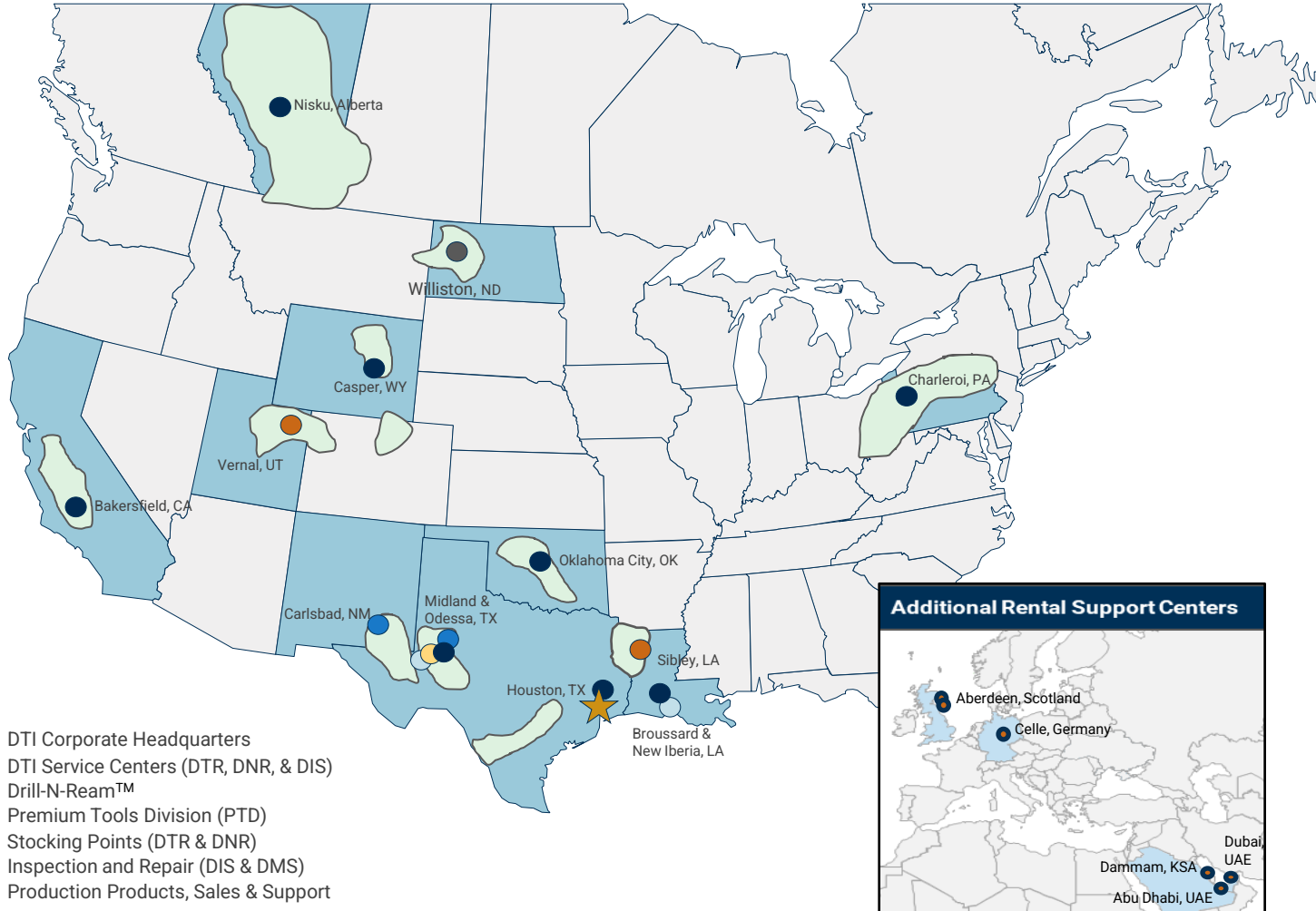
19% of 2023 Revenue

- Offers tubulars for drilling, workover and completion operations
- Complete inventory of necessary handling tools for running workstrings
- Blowout preventers and related pressure control accessories

**Market Leading Tool Rental Share of over 50% within North American land drilling rigs.
A market leader in the deep-water Gulf of Mexico.
Expanding geographic opportunities in International market.**

Presence Across All Major Basins in North America

Expanding footprint in Europe, Middle East, North Africa & Asia



65,000+
Tool Rental Fleet

5 Differentiated
Product Lines

Global Services
Footprint including
all Major US Basins

16 Service and
Support Centers in
North America

7 International
Service and Support
Centers

Blue-Chip Customer Base Across E&Ps & OFS Companies

- ✓ First-call supplier for leading oilfield service providers in North America
- ✓ DTI has actively expanded its customer base to further diversify its customer mix



Executing Our Strategic Plan & Delivering Improved Results

DTI achievements since becoming a public company in June 2023

Reported 2023 growth; 17% y/y revenue & 24% y/y Adjusted EBITDA⁽¹⁾ growth

Entered into a definitive agreement to acquire Superior Drilling Products, Inc.

Acquired Deep Casing Tools

Improved liquidity and strengthened the balance sheet by extending the ABL Credit Facility to \$80 million from \$60 million maturing in March 2029

New term loan of \$25 million maturing in March 2029

Initiated substantial growth outlook for 2024 representing double digit revenue growth

Adjusted Free Cash Flow⁽¹⁾ expected to more than double in 2024

Why Do Customers Rent Downhole Tools?

Complex drilling, completions, and workover programs lead most operators and service providers to focus on core competencies while preferring to rely on third-parties for rental tool support. Operators prefer renting these tools to gain the benefits of:

Outsources Logistics, Inspection, Storage & Maintenance

Eliminates Equipment Redeployment Risk

Immediate Equipment Availability

Fill Equipment Supply Gaps

Focus Capex On Core Operations



Why rent from DTI?

Our Rental Offering Provides Customer Efficiency & Value-Additive Solutions

Key Operational Differentiators

Modern Manufacturing and Repair Facility

- ✓ Machine and repair equipment ensures product quality, increases product life and improves fleet utilization
- ✓ Ability to manufacture most of our rental tools enables cost reduction & control of supply chain



Proprietary COMPASS* Order Management System

- ✓ COMPASS provides valuable information to DTI for making data-based capital allocation decisions



Organic Growth Drivers

- ✓ DTI scale, leveraging global footprint of distribution and sales channel
- ✓ Expanding scope of tools & services in existing product lines through technological advancements
- ✓ Further customer penetration, growing rentals due to expanded capabilities, new tools and services
- ✓ Growing customer base and gaining market share
- ✓ Favorable trend of longer laterals being drilled

Proprietary Examples: RotoSteer™ / Drill-N-Ream™ / SafeFloat™

M&A Growth Strategy: Significant Consolidation Upside

Established framework and robust pipeline to strategically consolidate the oilfield service rental tool industry

Overview of DTI's M&A Framework

Large Fragmented Industry

Large universe of potential targets – primarily smaller, specialized regional companies & individual products

Leverage Existing Customer Relationships

DTI's 325+ MSAs, many of which are with leading service companies and E&P operators, can accelerate growth

Leverage DTI's Large Facility Footprint

Geographic presence in all major markets enables quick deployment of DTI's product / service suite

Commercialize "Good Ideas"

Platform and experienced team can quickly commercialize new technologies that otherwise have a limited path to market

Create Drilling Efficiencies

Strategic emphasis on products that reduce rig days per well and therefore garner high rental rates

Increase Product Sophistication

Continue expanding into higher value, more sophisticated tools (e.g. enhanced extended reach wellbore technologies)

Broaden International Expansion

Continue to strategically review international markets and potential distribution partners

M&A Pipeline

500+

Large Universe of Potential Targets

100+

Current M&A Targets

~25

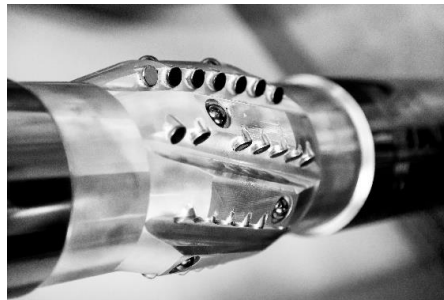
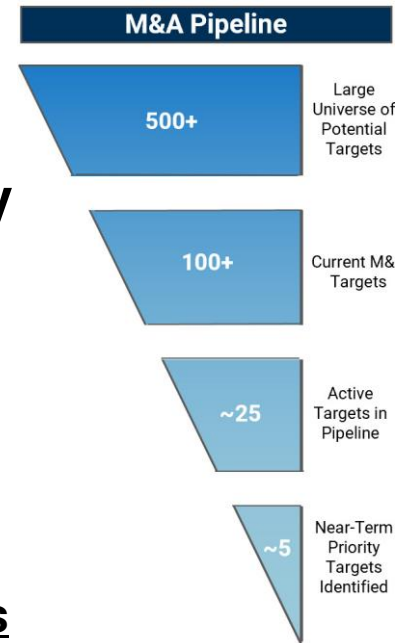
Active Targets in Pipeline

~5

Near-Term Priority Targets Identified

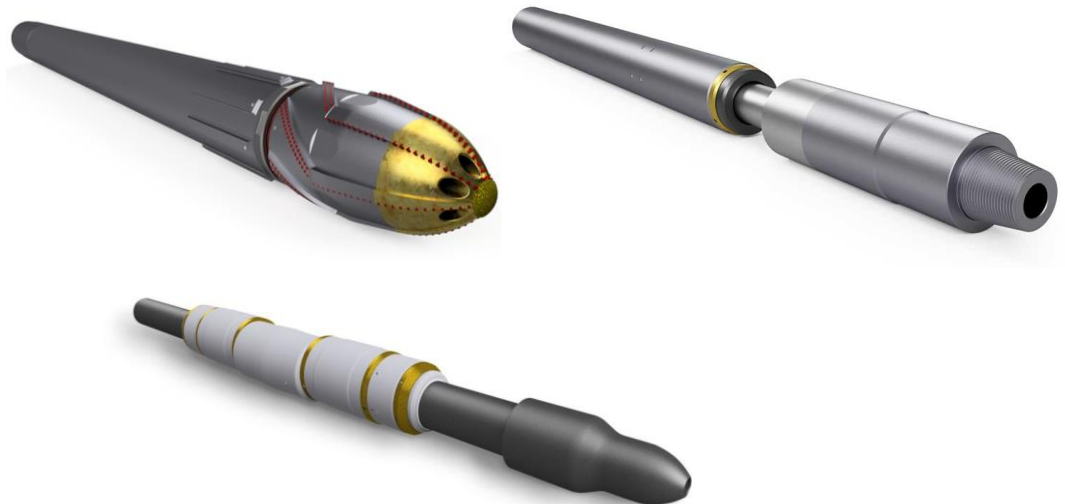
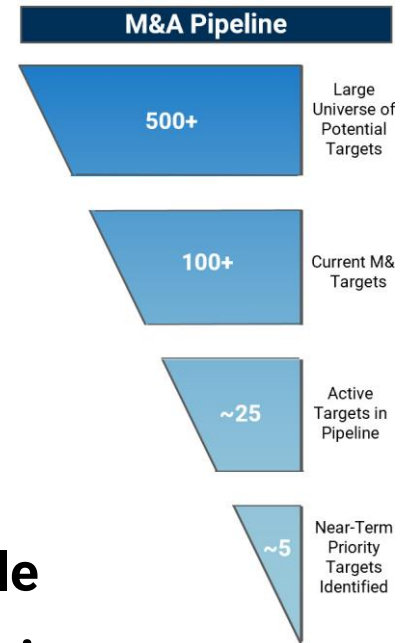
Strategic Rationale: Superior Drilling Products

- ✓ **Enhances vertical integration of differentiated technology**
 - ✓ Cost savings on Drill-N-Ream™ tool
 - ✓ Synergies - eliminates duplicative public company costs
 - ✓ Adds significant precision manufacturing capacity
- ✓ **Enhances horizontal opportunities**
 - ✓ Expands DTI's intellectual property portfolio by over **10 patents**
 - ✓ Will own global rights to Drill-N-Ream tool
 - ✓ Accelerate Drill-N-Ream growth opportunities world-wide
 - ✓ Entrance into drill bit re-manufacture and repair business



Strategic Rationale: Deep Casing Tools

- ✓ **Adds to DTI's technology platform**
 - ✓ Expands intellectual property portfolio by over **60 patents**
- ✓ **Adds strong international customer relationships**
 - ✓ ADNOC / ARAMCO / PEMEX / PETROBRAS / PETRONAS
- ✓ **Accretive to DTI's earnings and Adj. Free Cash Flow profile**
- ✓ **Opportunity to expand Deep Casing products into N. America**



The DTI Leadership Team – Experience Matters!

Experienced, talented, and committed management team with history of success



WAYNE PREJEAN

PRESIDENT AND CEO



DAVID JOHNSON

CHIEF FINANCIAL OFFICER



MIKE DOMINO

PRESIDENT
DIRECTIONAL TOOL RENTALS
DIVISION



ALDO RODRIGUEZ

VICE PRESIDENT
SALES



TRENT POPE

VICE PRESIDENT
WELLBORE OPTIMIZATION



JIM ROWELL

VICE PRESIDENT
PREMIUM TOOLS



ASHLEY LANE

VICE PRESIDENT
INTERNATIONAL BUSINESS
DEVELOPMENT



DAVID STEPHENSON

VICE PRESIDENT, DTI
DIVISION LEADER
DEEP CASING TOOLS



DAVID COTTEN

VICE PRESIDENT
TECHNICAL SERVICES AND
QHSE



VEDA RAGDOLL

VICE PRESIDENT
HUMAN RESOURCES



CHRISTIAN MIDDLETON

VICE PRESIDENT
FINANCE



JAMESON PARKER

VICE PRESIDENT
CORPORATE DEVELOPMENT

DTI's Differentiated Growth Strategy Creates a Compelling Investment Profile

A Market Leader in Downhole Tools for the Oil & Gas Industry

Blue Chip Customers

Strategic Model Delivering Through-Cycle Outperformance

Proven Growth: Organic & M&A in Fragmented Industry

Strong Balance Sheet / Low Leverage / Significant Free Cash Flow

Experienced and Proven Leadership Team

Sustainable Financial Growth Outlook



Supplemental Information

ESG + Safety Are Integral to Our Success

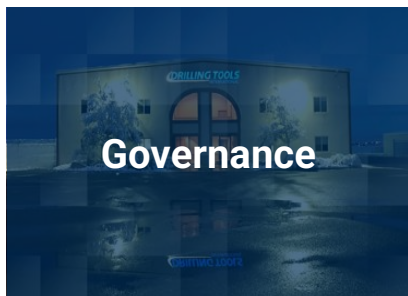
DTI is committed to environmental stewardship



- ✓ Continuous evaluations and control measures to ensure minimization of waste
- ✓ Pursuing highest levels of operational proficiency to reduce rework, and use of chemicals and waste
- ✓ Actively promoting recycling including extensive rental tool recycling and refurbishment programs & opportunities to redeploy equipment for energy transition markets such as geothermal, carbon capture and storage



- ✓ Identify and control exposures to limit potential injury and production interruptions or damages
- ✓ Continual contributions to local community events, charities and employee activities

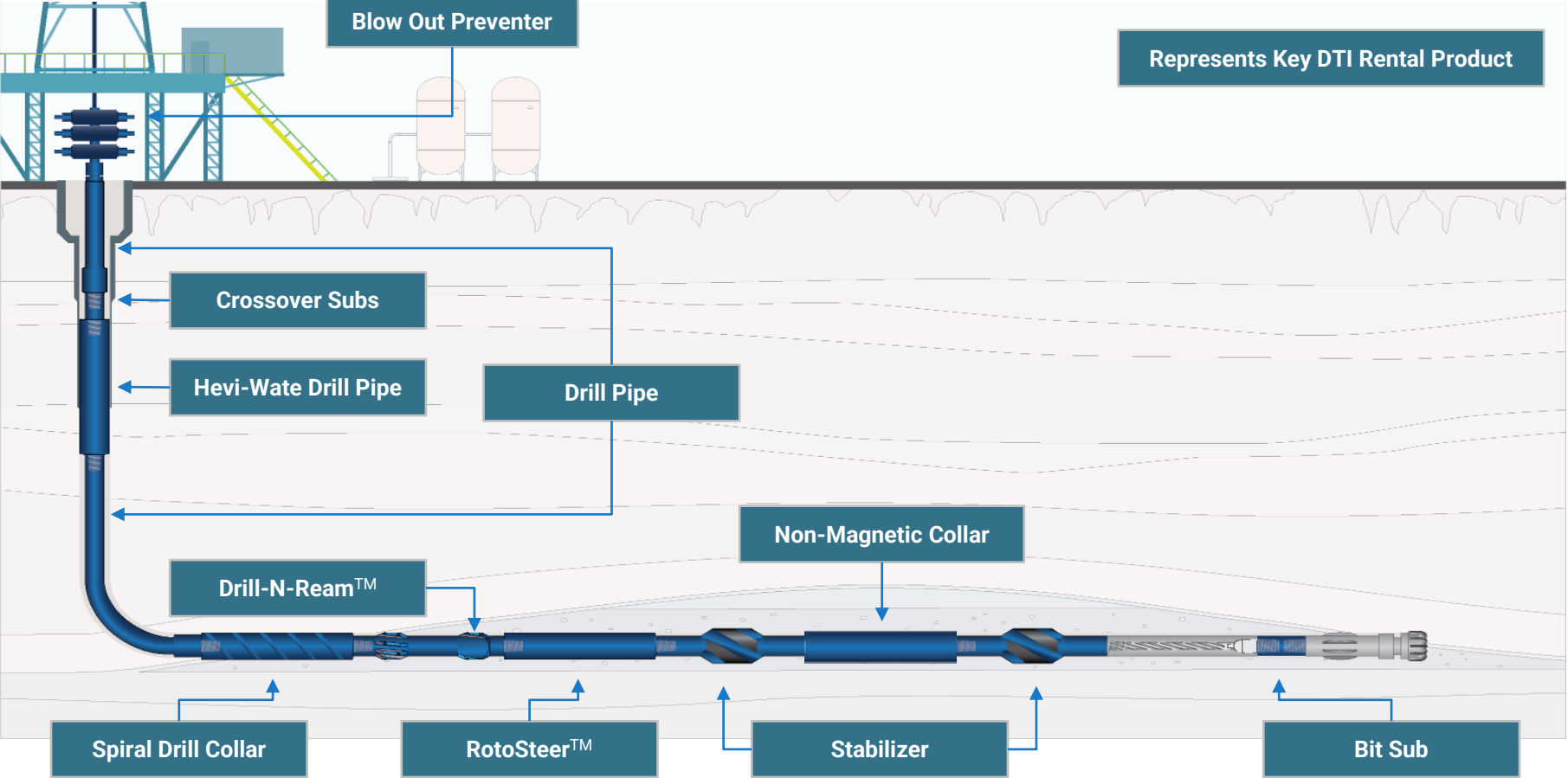


DTI's leadership is focused on deriving long-term value for all stakeholders by:

- ✓ Executive accountability through the election of an independent board⁽¹⁾
- ✓ Strong internal controls

Expansive Offering to Supply Drilling Tools Required in a Typical Job

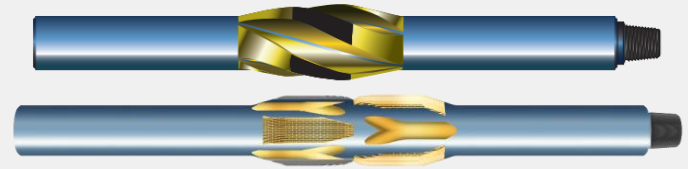
Differentiated and extensive inventory of tools to address the wide-ranging needs of oil & gas customers across all regions



Overview of Directional Tool Rentals Key Equipment

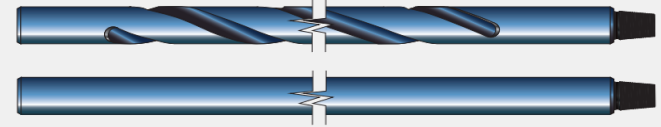


Stabilizers



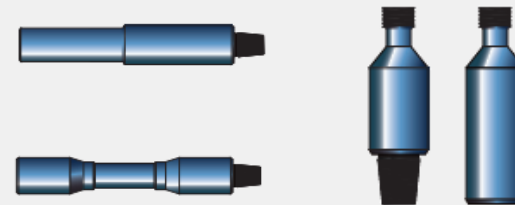
Reduces drill string vibration and torque...

Drill Collars



Adds weight to the BHA to increase rate of penetration ("ROP") and reduce vibration...

Subs and Other Equipment



Variety of subs, crossovers and handling tools used in the drill string

Overview of Wellbore Optimization Tools

Specialty tools division with focused field sales and service professionals providing rig site visits and customer service, enabling consistent product performance and customer satisfaction

Products Offered

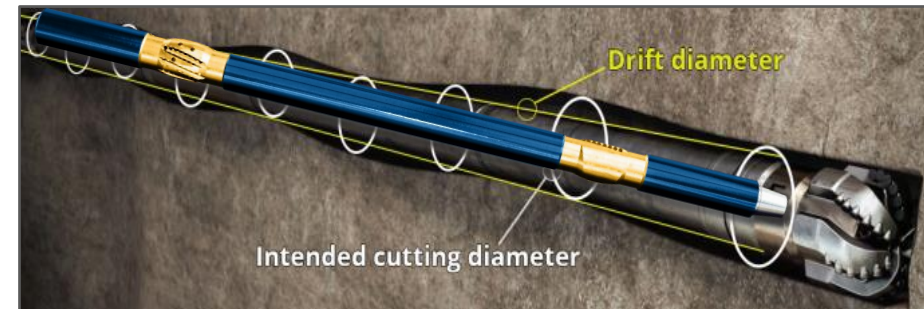
Drill-N-Ream™ ("DNR") WellBore Conditioning Tool⁽¹⁾

- Patented technology allows the tool to maintain a market leading position
- Numerous benefits to the customer
- Allows operators to extend length of wellbore at a lower cost

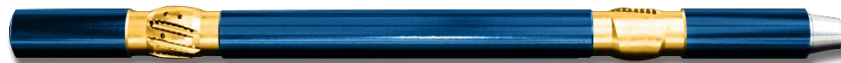
Emerging Technology "RotoSteer™"

- 2023: Commercially launched
- Improves ROP, reduces torque and drag and eliminates slides
- Potential application for hundreds of wells annually

Substantial Improvements in Wellbore Quality



ROTOSTEER™



Overview of Premium Tools Key Equipment

DTI offers a wide array of premium tubulars for drilling, workover and completion operations, API blowout preventers and pressure control accessories as well as a comprehensive suite of related handling tools

Tubulars



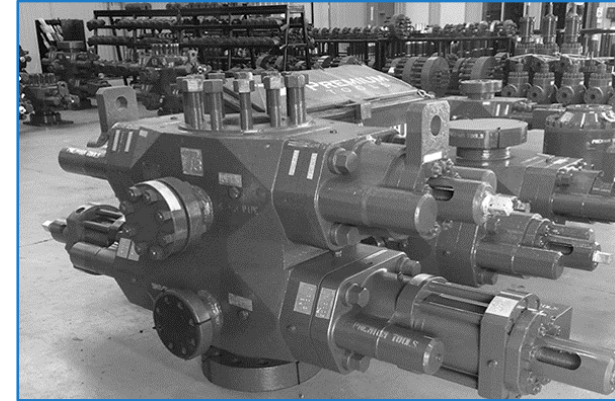
- **Drill Pipe** – 2 7/8 to 5 1/2 inch API bottleneck, slim-hole, API, proprietary double shoulder-high torque connections
- **Hevi-Wate Drill Pipe** – 3 1/2 to 5 1/2 inch API bottleneck, slim-hole, API, proprietary double shoulder-high torque connections
- **Drill Collars** – 3 1/8 to 9 1/2 steel spiral and slick
- **Kellys** – hex or square from 38 to 46 inch
- **Pup Joints** – drill pipe and tubing
- **Tubing** – premium PH-6, CS-8 and API 8Rd with thread from 2 3/8 to 4 1/2

Handling Tools



- **Stabbing Guides** – for tubing and drill pipe
- **Drifts** – for all pipe sizes (Teflon, steel and aluminum)
- **Rotary Slips** – for tubing, casing, drill pipe and drill collars
- **Safety Clamps** – for pipe and collars
- **Manual Tongs** – K-25 to K-70 hand tongs and HT-200 manual rotary tongs
- **Elevators** – slip grip, bottleneck and bushing types
- **Subs** – TDS, wear, float, X-over, bit, lift and pump-ins

API BOPs and Pressure Control Accessories



- **Blowout Preventers** – 5M, 10M and 15M psi
- **Accumulators** – diesel, electric and air powered
- **Hoses** – high pressure, fire retardant and steel flex
- **Spools** – spacers, adaptors and diverters
- **Double Studded Adaptors**
- **Gate Valves** – manual, hydraulic and air actuated
- **Chokes** – manual adjustable and fixed orifice
- **Manifolds** – skid mounted custom buffers assembled to specification
- **Flanged Accessories** – tees, crosses (flanged and studded)
- **Stud Bolts** – B7M H₂S service
- **Chicksan Iron** – loops, swivel joints and pups

Other Products and Services

Products Offered

Downhole Inspection Solutions

- Independent inspection services equipment of all DTI divisions and select external customers
- Critical to efficient operations
- Services across North America including network of six domestic and one Canadian inspection facilities

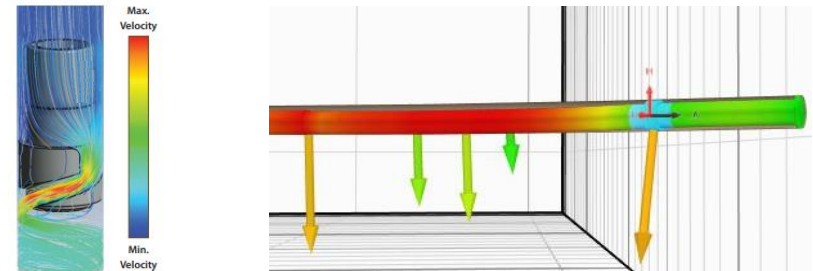
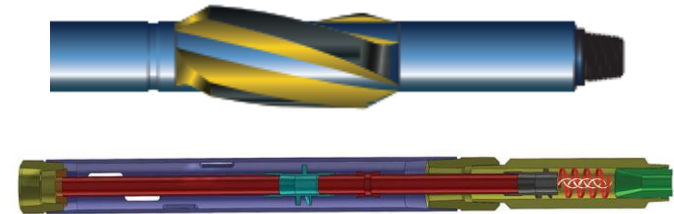
Product Sales

- Made-to-order downhole drilling tools
- Completion and production Product Sales
- Production desander tool operations
- Williston, ND manufacturing and distribution facility

Technical Services Group

- Sustaining engineering
- Performance analysis
- Product development
- Technical support to quality assurance

Internal Support Services and Emerging Products



First Quarter 2024 Income Statement

Drilling Tools International Corp.
Consolidated Statement of Operations and Comprehensive Income
(In thousands of U.S. dollars and rounded)
(Unaudited)

	Three Months Ended March 31,	
	2024	2023
Revenue, net:		
Tool rental	\$ 29,966	\$ 32,276
Product sale	7,008	8,523
Total revenue, net	36,974	40,799
Operating costs and expenses:		
Cost of tool rental revenue	7,001	8,137
Cost of product sale revenue	1,536	1,303
Selling, general, and administrative expense	17,942	18,423
Depreciation and amortization expense	5,365	5,015
Total operating costs and expenses	31,844	32,878
Income (loss) from operations	5,130	7,921
Other expense, net:		
Interest expense, net	(182)	(573)
Gain (loss) on sale of property	—	69
Loss on asset disposal	(9)	—
Unrealized gain (loss) on equity securities	249	(33)
Other income (expense), net	(1,125)	40
Total other expense, net	(1,067)	(497)
Income before income tax expense	4,063	7,424
Income tax expense	(937)	(1,723)
Net income	\$ 3,126	\$ 5,701
Accumulated dividends on redeemable convertible preferred stock	—	314
Net income available to common shareholders	\$ 3,126	\$ 5,387
Basic earnings per share	\$ 0.11	\$ 0.45
Diluted earnings per share	\$ 0.11	\$ 0.29
Basic weighted-average common shares outstanding*	29,768,568	11,951,137
Diluted weighted-average common shares outstanding*	29,768,568	19,677,507
Comprehensive income:		
Net income	\$ 3,126	\$ 5,701
Foreign currency translation adjustment, net of tax	(511)	—
Net comprehensive income	\$ 2,615	\$ 5,701

* Shares of legacy redeemable convertible preferred stock and legacy common stock have been retroactively restated to give effect to the Merger.

First Quarter 2024 Balance Sheet

Drilling Tools International Corp.
Consolidated Balance Sheets
(In thousands of U.S. dollars and rounded)
(Unaudited)

	March 31, 2024	December 31, 2023
ASSETS		
Current assets		
Cash	\$ 14,050	\$ 6,003
Accounts receivable, net	35,730	29,929
Inventories, net	11,441	5,034
Prepaid expenses and other current assets	3,231	4,553
Investments - equity securities, at fair value	1,137	888
Total current assets	65,589	46,408
Property, plant and equipment, net	70,596	65,800
Operating lease right-of-use asset	18,296	18,786
Goodwill	2,556	—
Intangible assets, net	8,058	216
Deferred financing costs, net	864	409
Deposits and other long-term assets	992	879
Total assets	\$ 166,951	\$ 132,498
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities		
Accounts payable	\$ 16,736	\$ 7,751
Accrued expenses and other current liabilities	8,442	10,579
Current portion of operating lease liabilities	3,965	3,958
Current maturities of long-term debt	5,000	—
Total current liabilities	34,143	22,289
Operating lease liabilities, less current portion	14,402	14,893
Long-term debt	20,000	—
Deferred tax liabilities, net	6,893	6,627
Total liabilities	75,438	43,809
Commitments and contingencies (See Note 14)		
Shareholders' equity		
Common stock, \$0.0001 par value, shares authorized 500,000,000 as of March 31, 2024 and December 31, 2023, 29,768,568 issued and outstanding as of March 31, 2024 and December 31, 2023	3	3
Additional paid-in-capital	95,426	95,218
Accumulated deficit	(3,180)	(6,306)
Accumulated other comprehensive loss	(736)	(225)
Total shareholders' equity	91,513	88,690
Total liabilities and shareholders' equity	\$ 166,951	\$ 132,498

* Shares of legacy redeemable convertible preferred stock and legacy common stock have been retroactively restated to give effect to the Merger.

First Quarter 2024 Cash Flow Statement

Drilling Tools International Corp.
Consolidated Statement of Cash Flows
(In thousands of U.S. dollars and rounded)
(Unaudited)

	Three Months Ended March 31,	
	2024	2023
Cash flows from operating activities:		
Net income	\$ 3,126	\$ 5,701
Adjustments to reconcile net income to net cash from operating activities:		
Depreciation and amortization	5,365	5,015
Amortization of deferred financing costs	56	19
Non-cash lease expense	1,111	1,140
Provision for excess and obsolete inventory	—	17
Provision for excess and obsolete property and equipment	66	117
Bad debt expense	(135)	334
Deferred tax expense	266	1,116
Loss (gain) on sale of property	—	(69)
Loss on asset disposal	9	—
Unrealized loss (gain) on equity securities	(249)	33
Unrealized loss (gain) on interest rate swap	—	105
Gross profit from sale of lost-in-hole equipment	(2,799)	(4,535)
Stock-based compensation expense	208	0
Changes in operating assets and liabilities:		
Accounts receivable, net	(1,839)	(1,675)
Prepaid expenses and other current assets	1,723	713
Inventories, net	2,836	116
Operating lease liabilities	(1,067)	(1,086)
Accounts payable	(2,848)	3,208
Accrued expenses and other current liabilities	(2,517)	(3,180)
Net cash flows from operating activities	3,312	7,089
Cash flows from investing activities:		
Acquisition of a business, net of cash acquired	(18,261)	—
Proceeds from sale of property and equipment	—	80
Purchase of property, plant and equipment	(6,228)	(7,067)
Proceeds from sale of lost-in-hole equipment	4,904	5,819
Net cash from investing activities	(19,585)	(1,168)
Cash flows from financing activities:		
Payment of deferred financing costs	(389)	—
Proceeds from revolving line of credit	—	34043
Payments on revolving line of credit	—	(41,496)
Proceeds from Term Loan	25,000	—
Net cash from financing activities	24,611	(7,453)
Effect of Changes in Foreign Exchange Rate	(291)	—
Net Change in Cash	8,047	(1,532)
Cash at Beginning of Period	6,003	2,352
Cash at End of Period	\$ 14,050	\$ 820
Supplemental cash flow information:		
Cash paid for interest	\$ 58	\$ 444
Cash paid for income taxes	\$ 153	\$ —
Non-cash investing and financing activities:		
ROU assets obtained in exchange for lease liabilities	\$ 314	\$ 1,360
Fair value of CTG liabilities assumed in CTG Acquisition	\$ 2,636	—
Purchases of inventory included in accounts payable and accrued expenses and other current liabilities	\$ 5,018	\$ 1,575
Purchases of property and equipment included in accounts payable and accrued expenses and other current liabilities	\$ 4,482	\$ 4,369
Undeclared Dividends	\$ —	\$ 314
Non-cash directors and officers insurance	\$ 327	\$ —
Deferred financing fees included in accounts payable	\$ 122	\$ —

Reconciliation of First Quarter 2024 Adjusted EBITDA

Drilling Tools International Corp.
Reconciliation of GAAP to Non-GAAP Measures (Unaudited)
(In thousands of U.S. dollars and rounded)

	Three Months Ended March 31,	
	2024	2023
Net income (loss)	\$ 3,126	\$ 5,701
Add (deduct):		
Income tax expense	937	1,723
Depreciation and amortization	5,365	5,015
Interest expense, net	182	573
Stock option expense	208	—
Management fees	188	216
Loss (gain) on sale of property	—	(69)
Loss on asset disposal	9	
Unrealized (gain) loss on equity securities	(249)	33
Transaction expense	889	1,694
Other expense, net	236	(40)
Adjusted EBITDA	<u>\$ 10,891</u>	<u>\$ 14,846</u>

Reconciliation of First Quarter 2024 Adjusted Free Cash Flow

Drilling Tools International Corp.
Reconciliation of GAAP to Non-GAAP Measures (Unaudited)
(In thousands of U.S. dollars and rounded)

	Three Months Ended March 31,	
	2024	2023
Net income (loss)	\$ 3,126	\$ 5,701
Add (deduct):		
Income tax expense	937	1,723
Depreciation and amortization	5,365	5,015
Interest expense, net	182	573
Stock option expense	208	—
Management fees	188	216
Loss (gain) on sale of property	—	(69)
Loss on asset disposal	9	—
Unrealized (gain) loss on equity securities	(249)	33
Transaction expense	889	1,694
Other expense, net	236	(40)
Gross capital expenditures	(6,228)	(7,067)
Adjusted Free Cash Flow	\$ 4,664	\$ 7,779

Reconciliation of 2022 & 2023 Adjusted Net Income

Drilling Tools International Corp.
Reconciliation of GAAP to Non-GAAP Measures (Unaudited)
(In thousands of U.S. dollars and rounded)

	Twelve Months Ended December 31,	
	2023	2022
Net income (loss)	\$ 14,748	\$ 21,080
Transaction expense	5,979	—
Income tax expense	5,046	3,698
Adjusted Income Before Tax	<u>\$ 25,773</u>	<u>\$ 24,778</u>
Adjusted Income tax expense	6,570	3,698
Adjusted Net Income	<u>\$ 19,203</u>	<u>\$ 21,080</u>

Reconciliation of First Quarter 2024 Adjusted Net Income

Drilling Tools International Corp.
Reconciliation of GAAP to Non-GAAP Measures (Unaudited)
(In thousands of U.S. dollars and rounded)

	Three Months Ended March 31,	
	2024	2023
Net income (loss)	\$ 3,126	\$ 5,701
Transaction expense	889	1,694
Income tax expense	937	1,723
Adjusted Income Before Tax	<u>\$ 4,952</u>	<u>\$ 9,118</u>
Adjusted Income tax expense	1,142	2,116
Adjusted Net Income	<u>\$ 3,810</u>	<u>\$ 7,002</u>
Accumulated dividends on redeemable convertible preferred stock	—	314
Adjusted Net income available to common shareholders	<u>\$ 3,810</u>	<u>\$ 6,688</u>
Adjusted Basic earnings per share	0.13	0.56
Adjusted Diluted earnings per share	0.13	0.36
Basic weighted-average common shares outstanding*	29,768,568	11,951,137
Basic weighted-average common shares outstanding*	29,768,568	19,677,507

Reconciliation of 2024 Outlook

Drilling Tools International Corp.
Reconciliation of Estimated Consolidated Net Income to Adjusted EBITDA
(In thousands of U.S. dollars and rounded)
(Unaudited)

Twelve Months Ended December 31, 2024

	<u>Low</u>	<u>High</u>
Net Income	\$ 15,000	\$ 21,000
Add (deduct)		
Interest expense, net	2,000	2,300
Income tax expense	5,500	6,000
Depreciation and amortization	22,000	22,500
Management fees	600	1,000
Other expense	2,000	2,200
Stock option expense	2,100	2,300
Transaction expense	800	1,200
Adjusted EBITDA	\$ 50,000	\$ 58,500
Revenue	170,000	185,000
Adjusted EBITDA Margin	29%	32%

Reconciliation of 2024 Outlook

Drilling Tools International Corp.

Reconciliation of Estimated Consolidated Net Income to Adjusted Free Cash Flow

(In thousands of U.S. dollars and rounded)

(Unaudited)

	Twelve Months Ended December 31, 2024	
	Low	High
Net Income	\$ 15,000	\$ 21,000
Add (deduct)		
Interest expense, net	2,000	2,300
Income tax expense	5,500	6,000
Depreciation and amortization	22,000	22,500
Management fees	600	1,000
Other expense	2,000	2,200
Stock option expense	2,100	2,300
Transaction expense	800	1,200
Gross capital expenditures	(30,000)	(33,000)
Adjusted Free Cash Flow	\$ 20,000	\$ 25,500

Reconciliation of 2024 Outlook

Drilling Tools International Corp.
Reconciliation of Estimated Consolidated Net Income to Adjusted Net Income
(In thousands of U.S. dollars and rounded)
(Unaudited)

	<u>Twelve Months Ended December 31, 2024</u>	
	<u>Low</u>	<u>High</u>
Net income (loss)	\$ 15,000	\$ 21,000
Transaction expense	\$ 800	\$ 1,200
Income tax expense	5,500	6,000
Adjusted Income Before Tax	\$ 21,300	\$ 28,200
Adjusted Income tax expense	5,700	6,300
Adjusted Net Income	\$ 15,600	\$ 21,900